



# STRUCTURAL DEMOLITION

CAPABILITY STATEMENT

**DELTA GROUP IS ONE OF THE LARGEST DIVERSIFIED CONTRACTORS OF OUR TYPE IN THE WORLD TODAY. WE HAVE THE FINANCIAL, OPERATIONAL AND ORGANISATIONAL CAPACITY TO MANAGE HUNDREDS OF PROJECTS AT ANY ONE TIME - AUSTRALIA WIDE.**

ESTABLISHED IN VICTORIA SINCE 1988, DELTA GROUP NOW OPERATES IN ALL STATES AND TERRITORIES OF MAINLAND AUSTRALIA WITH OFFICES IN DARWIN, BRISBANE, SYDNEY, CANBERRA, MELBOURNE, ADELAIDE AND PERTH, AS WELL AS REGIONAL BRANCHES IN KARRATHA, LATROBE VALLEY, GEELONG, PORT PIRIE, ILLAWARRA AND HUNTER VALLEY.

OUR DIVERSIFIED COMMERCIAL CONTRACTING SERVICES INCLUDE STRUCTURAL DEMOLITION, ASBESTOS & HAZMAT REMOVAL, WASTE MANAGEMENT & RESOURCE RECOVERY, CIVIL ENGINEERING & CONSTRUCTION, LANDSCAPING & EXTERNAL WORKS, SITE REMEDIATION, REHABILITATION & REVEGETATION, HEAVY PLANT HIRE, MATERIALS SOLUTION MANAGEMENT, SPECIALIST MARINE AND DISASTER RESPONSE.

**WE HAVE THE SCALE AND SYSTEMS TO MOBILISE OUR PEOPLE AND PLANT TO MEET THE DEMANDS OF ANY PROJECT IN ANY LOCATION: METRO, REGIONAL, REMOTE OR MARINE.**



**1000+**

EXPERIENCED & QUALIFIED STAFF



**1000+**

FLEET OF SPECIALIST PLANT & EQUIPMENT



**640+**

MILLION ANNUAL TURNOVER



#### **ACKNOWLEDGEMENT OF COUNTRY**

DELTA GROUP ACKNOWLEDGES FIRST NATIONS AUSTRALIANS AS THE TRADITIONAL OWNERS OF THE LAND AND SEA UPON WHICH WE WORK. WE RECOGNISE THEIR LIVING CULTURAL AND NATURAL LANDSCAPES AND PAY OUR RESPECTS TO ELDERS PAST, PRESENT AND EMERGING.

WE STRIVE TO MAINTAIN A WORKPLACE THAT FOSTERS ACCEPTANCE AND RESPECT FOR DIVERSITY. A WORKPLACE FREE OF DISCRIMINATION, HARASSMENT AND VIOLENCE IN ANY FORM. WE RECOGNISE THAT SAMENESS IS A MYTH AND SEEK TO ACHIEVE EQUALITY THROUGHOUT OUR BUSINESS AND ALL RELATED ENTITIES.

**NOTHING MATTERS MORE TO US THAN SAFETY. IT IS OUR MOST IMPORTANT BUSINESS PRACTICE AND WE DEMAND VISIBLE LEADERSHIP AT EVERY STAGE OF A PROJECT AND FROM EVERYONE INVOLVED.**

*RIGHT FIRST TIME* AND THE BEHAVIOURS WE EMPHASISE ARE BUILT UPON FIVE SAFETY ESSENTIALS. THESE SAFETY ESSENTIALS ARE INTEGRAL TO THE SAFE WORK POLICIES, PROCEDURES, METHODS AND PRACTICES THAT WE HAVE DEVELOPED TO PROTECT OUR PEOPLE AND OUR SUBCONTRACTORS FROM SERIOUS HARM.

**THINK**

before you start

**STOP**

if you feel unsafe

**INTERVENE**

if you see an unsafe act

**WEAR**

the correct PPE

**FOLLOW**  
the rules



## VISION, MISSION & VALUES



OUR VISION IS TO SHAPE THE URBAN AND INDUSTRIAL LANDSCAPES OF TOMORROW.



OUR MISSION IS TO UNDERSTAND THE PROJECT LIFECYCLE BETTER THAN ANY OTHER CONTRACTOR.

## ABOVE & BEYOND

ABOVE & BEYOND IS OUR ETHOS. THE SUM OF ALL OUR PARTS. IT'S OUR WAY OF WORKING AND OUR MEASURE FOR SUCCESS, NO MATTER WHAT WE SET OUT TO DO OR ACCOMPLISH. IT'S HOW WE SHAPE TOMORROW, FOR OURSELVES AND OUR CLIENTS.

PEOPLE FIRST. THINK DIFFERENTLY. DETERMINED. DEPENDABLE.



SHAPING TOMORROW

 DELTA GROUP

## STRUCTURAL DEMOLITION

DEMOLITION WORKS ARE HIGH RISK AND DEMAND SPECIALIST SKILLS AND EXPERIENCE. DELTA GROUP CALLS UPON MORE THAN THREE DECADES OF EXPERIENCE OPERATING IN POPULATED AND CONGESTED URBAN ENVIRONMENTS, WITH THE CAPABILITIES TO CARRY OUT STRUCTURAL DEMOLITION WORKS FEATURING A DIVERSE RANGE OF HEAVY, LONG REACH, ROBOTIC, MEDIUM AND SMALL PLANT, AS WELL AS HIGHLY SKILLED, QUALIFIED AND EXPERIENCED OPERATORS, LABOURERS, TRADES AND SPECIALIST CONSULTANTS AND SUPPLIERS.



### CONTRACTING SERVICES

- + Permits & Authorities
- + Soft & Hard Strip Outs
- + Asbestos & Hazmat Removal
- + Services Isolation, Diversion & Relocation
- + Live Monitoring & Environments
- + Temporary Works Engineering, Design & Construction
- + Facade & Heritage Protection/Retention
- + Cranage & Rigging
- + Tower Crane, Alimak & Hoists Install
- + Heavy Lift Engineering Design
- + Scaffold & Hoardings
- + Manual, Mechanical, Long Reach, Unmanned (Robotic), Cut & Lift Demolition
- + Occupational Hygiene
- + Traffic Management, Fencing & Security
- + Specialist Marine & Ropes Access
- + Social Procurement Strategy Development
- + Stakeholder Engagement

# SECTOR CAPABILITIES

DELTA GROUP OPERATES AUSTRALIA WIDE, WITH OUR DAY-TO-DAY OPERATIONS INVOLVING THE SUPPLY OF SPECIALIST AND DIVERSIFIED CONTRACTING SERVICES TO A WIDE RANGE OF PUBLIC AND PRIVATE SECTOR CLIENTS:



## **WASTE MANAGEMENT & RESOURCE RECOVERY**

**DELTA GROUP IS ONE OF THE LARGEST PROCESSORS OF C&D WASTE STREAMS IN AUSTRALIA AND DIVERTS MORE THAN 2m TONNES OF WASTE FROM LANDFILL EACH YEAR . WE UNDERSTAND WHAT IT TAKES TO SATISFY STRICT REGULATORY AND STATUTORY REQUIREMENTS WITHOUT COMPROMISING PROJECT QUALITY, PROGRAMME OR BUDGET FORECASTS. ALL DELTA RECYCLING SITES OPERATE UNDER APPROVED CONDITIONS WHICH MAINTAIN THE HIGHEST LEVEL OF QUALITY CONTROL FOR INCOMING MATERIALS, REPROCESSING AND FINISHED PRODUCT SALES.**



### **CONTRACTING SERVICES**

- + Materials Solution Management
- + Skip Bin Hire
- + Concrete Recycling
- + Timber Recycling
- + Waste Transfer Station
- + Contract Crushing & Screening
- + Scrap Steel Recycling

**OUR WASTE MANAGEMENT OPERATIONS ARE GREEN STAR CERTIFIED, WITH COMPLETE WASTE STREAM TRACKING, DOCKETING, INVOICING AND TIPPING REPORTING SYSTEMS.**



**WE ARE ACCREDITED UNDER THE NATIONAL HEAVY VEHICLE ACCREDITATION SCHEME (NHVAS) WITH NHVR AND CoR COMPLIANT TRANSPORT POLICIES AND PROCEDURES.**





# SUSTAINABLE SOLUTIONS

WE VALUE OUR ROLE IN THE CIRCULAR ECONOMY AND TAKE GREAT PRIDE IN OUR ABILITY TO PARTNER WITH OUR CLIENTS TO ACHIEVE THEIR SUSTAINABILITY AIMS AS WELL AS TO NAVIGATE CHANGING SOCIAL, POLITICAL, ECONOMIC AND LEGISLATIVE LANDSCAPES.

OUR WASTE MANAGEMENT AND RESOURCE RECOVERY CAPABILITIES ARE BUILT UPON 30 YEARS OF EXPERIENCE AND LONG STANDING, TRUSTED RELATIONSHIPS WITH CERTIFIED AND ACCREDITED SECONDARY MARKET PROCESSORS AS WELL AS REPUTABLE GLOBAL COMMODITY TRADERS.

OUR COMPREHENSIVE RANGE OF ECO PRODUCTS & RECLAIMED BUILDING MATERIALS ALLOW US TO TAILOR SITE OR PROJECT SPECIFIC SOLUTIONS AS WELL AS TO SUPPORT OUR CLIENTS AS THEY STRIVE TO ACHIEVE THEIR SUSTAINABILITY AIMS.

## RECLAIMED BUILDING MATERIALS

- + Architectural & Furniture Grade Timber
- + Class 2, 3 & 4 Crushed Concrete:  
Wet Mix & Cement Treated
- + General Concrete Aggregate:  
Landscaping, Retaining Walls,  
Backfill, Drainage & Filter
- + General & Gabion Fill
- + Haul Roads & Access Tracks
- + Road & Sub-base Material,:  
Pavements, Waffle Pods, Bedding  
Material & Hard Stand Areas
- + NATA tested and certified to conform  
to VicRoads Specifications



## PROJECT DELIVERY DRIVERS

OUR PEOPLE ARE WHAT SET US APART AND WHY OUR CLIENTS TRUST US TO DELIVER HIGH RISK, COMPLEX WORK PROGRAMMES ON TIME, ON BUDGET AND WITHOUT INCIDENT. THEY DON'T JUST BENEFIT FROM EXCITING AND DIVERSE PROJECTS WITH BLUE CHIP CLIENTS, THEY BENEFIT FROM A CULTURE OF COLLABORATION AND INNOVATION THAT ALLOWS THEM TO MAKE THE MOST OF THEIR REMARKABLE SKILLS AND TALENT.

### VALUE ENGINEERED SOLUTIONS

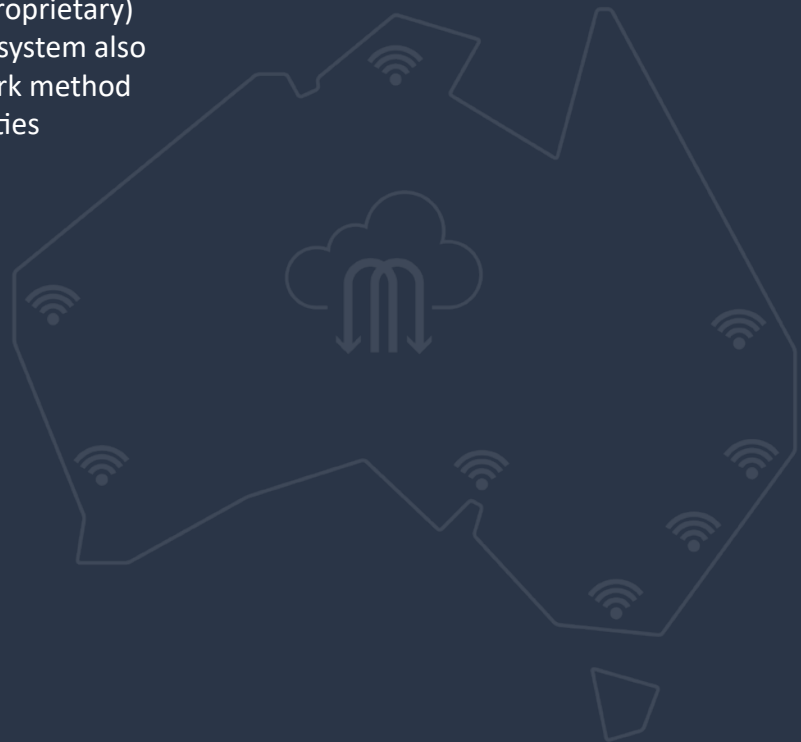
Delta Group has the unique capability to facilitate the transfer of technical and logistical knowledge in real time from past and current project sites across Australia. Our purpose built (proprietary) cloud based integrated management system also supports the rapid deployment of work method improvements and site training activities to keep our people safe.

### KNOWLEDGE TRANSFER

- + Aggregated Data Analytics
- + Legal & Compliance
- + Resource Management
- + HIRAC
- + Programming & Sequencing

### SKILLS TRANSFER

- + Local Labour Content
- + Social Procurement
- + Training & Competencies
- + Licenses, Permits & Approvals
- + QA Monitoring & Review



## SUBCONTRACTOR MANAGEMENT

With more than 2,000 prequalified subcontractors across Australia we have the capacity and scale to maximise whole-of-life project costings through the recruitment, selection and appointment of the most qualified trades and specialist suppliers or consultants to execute the scope of works.

Our prequalification processes and operating policies ensure full compliance with the Building Code 2016 and only prequalified subcontractors will be deployed to Delta Group sites.

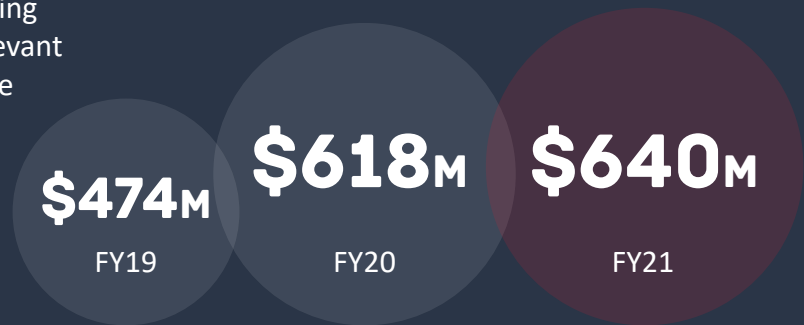
To achieve prequalified status subcontractors must adhere to best practice governance and risk management protocols:

- + Financial Performance
- + Insurances
- + Licenses & Accreditation
- + Risk Management
- + Quality, Safety & Environmental Management
- + Regulatory & Statutory Compliance
- + Safety Statistics
- + Relevant Experience
- + Key Personnel
- + Plant & Equipment

## PROJECT DELIVERY DRIVERS

### FINANCIAL CAPACITY

Consolidated group revenue in excess of \$640m per annum and a strong balance sheet reinforces our capacity to deploy capital in upgrading or expanding our fleet. We hold the relevant insurances and maintain the appropriate corporate licenses and individual competencies in accordance with best practice risk management and corporate governance protocols.



### INDUSTRIAL RELATIONS

Delta Group has a long history of harmonious, productive and proactive working relationships with its employees and peak Australian employee organisations for more than 30 years. Our Enterprise Agreements are registered with Fair Work Australia, ensuring Delta Group and all related entities are compliant with the Building Code 2016. The conditions of our EBAs are of the highest standard and we have never been subject to direct (protected or unprotected) industrial action at any time or on any project site Australia wide.



### QUALITY ASSURANCE

Our triple certified Quality, Safety and Environmental Management Systems have been proven over thousands of projects in high risk environments, allowing us to continuously improve our practices and to build on our reputation as best-in-class. They are also supported by certified Risk Management Systems and recognised by the Australian Government Building & Construction WHS Accreditation Scheme, as well as individual State and Territory Government accreditation and prequalification schemes.





SHAPING TOMORROW

 DELTA GROUP

## PROJECT DELIVERY HIGHLIGHTS



### WA MUSEUM MULTIPLEX | PERTH, WA



Partial demolition of existing structures. Protection/retention of existing Heritage structures/features. Creating new doorways/access points between and through Heritage listed structures to New Build structure. Retention of internal balconies without internal (direct) propping. Cutting and lifting Heritage listed ceiling and retention for New Build structure – as a feature (décor) piece, hanging above public gallery. Creation of new tunnel entrance beneath Heritage listed existing/retained stairway – removal of stone blockwork and permanent steel installation.



### EUNONY BRIDGE BMD GROUP | WAGGA WAGGA, NSW



Removal of key sections (planks) to facilitate refurbishment of Headstocks and Abutments before new planks were installed. Total of twelve reinforced concrete planks weighing between 124t-269t were cut, lifted and removed - all over water. Custom designed and installed containment 'nappy' comprised of steelgrid mesh, geofab and heavy tarp ran the entire length (100m) and width (10m) of the bridge span to comply with environmental controls and to protect flora and fauna species.



### PUBLIC HOUSING RENEWAL PROGRAM VICTORIAN GOVERNMENT | MELBOURNE, VIC

Six concurrent projects/sites. Structural demolition of 199 flats (21 x 1 bedroom, 100 x 2-bedroom, 76 x 3-bedroom) across 28 walk-up buildings, between 1-2 storeys high. Key Stakeholder Engagement. Hard & Soft Strip Outs. Asbestos Removal & Disposal. Site Security. Traffic Management. Noise, Vibrations & Emissions Controls. Waste Management and resource recovery (concrete recycling).



### CROSS RIVER RAIL - ROMA STREET CPBGU JV | BRISBANE, QLD

Clearance and bulk excavation of adjacent park. Supply and install of tower crane. Asbestos removal. Service isolation and temp wiring install. Full height perimeter scaffold. Temp works engineering and design. Heritage protection/retention: Roma Street Station. Live operational environments - pedestrian, traffic, rail/bus commuters. >95% C&D waste recycling.

## PROJECT DELIVERY HIGHLIGHTS



### MARTIN PLACE NORTH LENLEASE | SYDNEY, NSW



Demolition of 13 storey structure. Asbestos/hazmat removal. Cranage & Rigging. Sawcutting. Temp Works Design & Construction. Heritage retention/protection. Bulk/detailed excavation works - 30m below ground. Demolition of temp service tunnels. Noise, Emissions (Silica Dust) & Vibration controls. Live rail and construction environments. Live services. High level stakeholder engagement. Traffic management. >96% C&D waste recycled.



### SYDNEY FOOTBALL STADIUM LENLEASE & JOHN HOLLAND | SYDNEY, NSW

Structural demolition of 44,000 seat major stadium. Temp works engineering, design and construction. High level stakeholder engagement. Noise, vibrations and emissions (Silica Dust) controls. 50,000m<sup>3</sup> of contaminated soil. Bulk excavation cut-fill and install capping layer, pile and crane platforms. Pile Trimming: 1,600 piles. Detailed excavations, FRP pile caps and Lift Cores: 37,000m<sup>2</sup> of slab preparation.



### NORTH SYDNEY OLYMPIC POOL ICON | SYDNEY, NSW

Demolition of 50m Olympic pool; 25m indoor pool and hall with adjacent buildings; Grandstand structure; East and Northern Sundecks; Western Stairs and Plant Room. Heritage protection and retention: Aqualuna Dining Room and Stair Tower. Salvage of brickwork and other heritage items. High level stakeholder engagement. Strict enviro controls - dust, noise and vibration monitoring. Asbestos removal.



### 100 QUEEN STREET PROBUILD | MELBOURNE, VIC

Internal (Hard) Strip Out across 53 levels and 3 separate high-medium rise structures. Structural demolition works: Post-Tensioned Beams & Slab. Plant Rooms deconstruction. Floor & Lift Core Penetrations. Partial Capping Beam Demolition and (custom fabricated) Temporary Propping. Facade & Staircase Demolition. Internal Birdcage scaffolding installation. >90% C&D waste recycled.

## PROJECT DELIVERY HIGHLIGHTS



**MARKET STREET**  
SCENTRE GROUP | SYDNEY, NSW

3,000t hard/soft strip out. Demolition of existing 15 storey structure. Install 550t of structural steel to retain heritage facade. Asbestos, Lead Dust and Lead Paint remediation. Heritage/asset salvage and protection. Decommissioning/removal of 16 escalators and 8 lifts. Accelerated programme and demolition for tower crane, alimaks, driveway entrance and construction decks. Excavation of 1800m<sup>3</sup> of pads, strips, overruns, crane and alimak bases. Traffic management. >95% C&D waste recycled.



**BALLYMORE STADIUM**  
BMD GROUP | BRISBANE, QLD

Structural demolition of the 3,000 seat McLean Stand and Northern Stand. Live operational environment: ongoing training commitments of the Queensland Reds rugby franchise. Asset protection and salvage (for new build construction). Services termination. Removal of footings. Protection of all elements not associated with the demolition line. Asbestos removal, including contaminated soil. >95% C&D waste recycled.



**SA BUSHFIRE DISASTER RESPONSE**  
SA GOVERNMENT | ADELAIDE HILLS  
& KANGAROO ISLAND, SA

Demolition and load out of 290 fire damaged properties, with sites and crews up to 200km apart. Asbestos removal and disposal. High level stakeholder (community) engagement. Cultural & Heritage protection works.



**NSW BUSHFIRE DISASTER RESPONSE**  
NSW GOVERNMENT | SOUTH COAST, NSW

Demolition and load out of 250 fire damaged properties, with multiple concurrent sites/crews. Accelerated programming and sequencing. Asbestos removal. High level stakeholder (community) engagement. Cultural & Heritage protection works.





 **DELTA GROUP**  
AUSTRALIA WIDE

PH: 1800 335 824

**DELTA GROUP IS AT THE FOREFRONT OF GENERATIONAL CHANGE AS THE WORLD TRANSITIONS TO A LOW CARBON, CLEAN ENERGY FUTURE.**



OUR LATE MODEL, NEW GENERATION HYDRAULIC EXCAVATORS HAVE THE CAPACITY TO MAINTAIN HIGH PERFORMANCE & PRODUCTIVITY WHILE MINIMISING HARMFUL EMISSIONS. OUR LATEST MACHINES CAN OPERATE WITH LEAD FREE & BIODEGRADABLE HYDRAULIC OIL & INCORPORATE UNIQUE SUSTAINABILITY FEATURES SUCH AS FULLY RECYCLABLE MANUFACTURING COMPONENTS.

### **HITACHI ZH210 HYBRID**

IN PARTNERSHIP WITH HITACHI WE ARE DEPLOYING CAPITAL IN NEW HYBRID EXCAVATORS TO REDUCE OUR CARBON FOOTPRINT AND SAVE ON FUEL COSTS. TO DATE, THE HYBRID EXCAVATORS ARE USING 34% LESS FUEL WHILE EMITTING 33% LESS CO<sub>2</sub>. IN OTHER WORDS, JUST ONE DELTA (HYBRID) DIGGER HAS THE POTENTIAL OF REDUCING CO<sub>2</sub> EMISSIONS BY MORE THAN 18 TONNES PER ANNUM. THAT'S MORE THAN THE AVERAGE AUSTRALIAN HOUSEHOLD PRODUCES EACH YEAR.



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**SHAPING TOMORROW**

 **DELTA GROUP**

## AUSTRALIA'S LARGEST PRIVATELY OWNED FLEET

DELTA GROUP OPERATES AUSTRALIA'S LARGEST PRIVATELY OWNED FLEET OF SPECIALIST PLANT AND EQUIPMENT. PURPOSE BUILT TO SUPPORT OUR DIVERSIFIED SERVICES MODEL, OUR FLEET IS REGULARLY UPGRADED AND METICULOUSLY MAINTAINED TO EXACTING OEM, REGULATORY AND CLIENT REQUIREMENTS. SOPHISTICATED GPS, LOGISTICAL AND SCALE SYSTEMS TRACK THE MOVEMENT AND LOADS OF MORE THAN 1,000 TRUCKS AND MACHINES ACROSS AUSTRALIA.



**505**  
excavators

**12** **79** **75**  
20-29t 30-39t  
**>120t** **15** **16** **61**  
60-69t 80-89t 40-49t  
**54** **9** **184** **<10t**  
10-19t LONG REACH & TELESCOPIC

**98** **110**  
heavy rigid  
& heavy combo  
**trucks**  
dump  
trucks  
**33**  
water  
trucks

**77** **32** **128**  
front end  
loaders dozers  
**37** **skid**  
crushers steers  
**15** **12** drill  
rollers & compactors screens rigs

**1000**  
hook &  
marrel  
skip bins



## GROUP HISTORY & MILESTONES

### 1970s

**INAUGURAL PROJECT:**  
YALLOURN NORTH,  
LATROBE VALLEY VICTORIA

### 1980s

**1981:** DELTA DEMOLITION ESTABLISHED  
**1985:** DELTA CIVIL ESTABLISHED  
**1988:** DELTA PTY LTD REGISTERED  
DELTA RECYCLING ESTABLISHED  
**1989:** DELTA NSW OFFICES OPENED



### 1990s

**1991:** MELBOURNE CRICKET GROUND DEMOLITION (STAGE 1)  
**1992:** AUSTRALIA'S TALLEST DEMOLITION - LEGAL & GENERAL BUILDING, SYDNEY  
**1995:** CROWN CASINO EARLY WORKS

### 2000s

**2001:** WHELAN THE WRECKER RE-ESTABLISHED  
DELTA RECYCLING SUNSHINE YARD OPENED  
**2002:** DELTA ACT OFFICES OPENED  
**2003:** MELBOURNE CRICKET GROUND DEMOLITION (STAGE 2)  
**2004:** DELTA WA OFFICES OPENED  
**2005:** DELTA RENT ESTABLISHED  
**2007:** DELTA QUEENSLAND OFFICES OPENED

WHELAN

### 2010s

**2010:** CMA CONTRACTING ACQUISITION  
**2013:** DELTA KARRATHA OFFICES OPENED  
**2015:** DELTA MALLARD CONTRACTING ESTABLISHED  
**2016:** DELTA RECYCLING TIMBER YARD ESTABLISHED (WHELAN THE WAREHOUSE)  
**2018:** SYDNEY METRO CITY & SOUTHWEST EARLY WORKS PROJECT  
GRANGE ENVIRONMENTAL SERVICES ESTABLISHED  
DELTA SA OFFICES OPENED  
**2019:** HAZELWOOD POWER STATION DEMOLITION PROJECT



### 2020s

**2020:** CROSS RIVER RAIL PROJECT, BRISBANE  
RIO TINTO PENINSULA PALMS PROJECT, THE PILBARA  
DARWIN OFFICES OPENED  
**2021:** PORT PIRIE OFFICES OPENED  
GEELONG OFFICES OPENED  
EASTERN PLANT HIRE ACQUISITION  
WIDI NGURAWA ESTABLISHED  
ILLAWARRA OFFICES OPENED





SHAPING TOMORROW

 DELTA GROUP

## GROUP OFFICES

### MELBOURNE | HEAD OFFICE

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